

## **NUAS Board meeting**

Held: Online on TEAMS

When: November 2, 2023 11:00 – 13:30

Minutes recorded by Jónína Kárdal General Secretary

### **Participants online:**

- Guðmundur Ragnar Jónsson, University of Iceland
- Kristel M. Jæger Skorge, Norwegian Academy of Music
- Jørgen Fosslund, UiT The Arctic University
- Caroline Sjöberg, Uppsala University
- Essi Kiuru, Univeristy of Oulu
- Samu Leskinen; University of Vaasa
- Søren Lind Christiansen, Aalborg University
- Johan Ísak Suni Hansen, University of the Faroe Islands

### **Absent:**

- Anne-Christine Larsson Ljung, Karlstad University
- Henriette Nolsø Rosing, Univeristy of Greenland
- Dan Guttke, Group leader representative, Karlstad University

### **Representing group leaders:**

- Ína Dögg Eypórsdóttir , leader of the group leaders. International Admission and Recognition of Qualificiations
- Ari Nisonen, Leader of Facility & Environment

### **Observing group leaders**

- Jesper Christian Mørch, Group leader of Library
- Lykke Thostrup, Communication
- Christina Th. Brøkker-Knudsen, Student Administration & Counselling
- Johan Berg, Archives and Records management
- Johan Johansson, IT group
- Jesper Smedegaard Madsen, Legal group

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1.	<p>Welcome: Guðmundur R. Jónsson, Chairman</p> <ul style="list-style-type: none"> <li>- Introduction round</li> </ul> <p><b>Decision: Board Meeting minutes from May 2023 approved</b></p>
2.	<p>News/Status report from General Secretary</p> <ul style="list-style-type: none"> <li>- Strategy meeting in Copenhagen January 2024 – ongoing organization <ul style="list-style-type: none"> <li>o Implement Consulting company has been hired</li> <li>o Task force: Ína Dögg Eypórsdóttir, Jesper Smedegaard and Jesper Mörch</li> <li>o NUAS covers the cost of the meeting and hotel accomodation for 1 night</li> <li>o Aalborg Campus in Copenhagen is the site</li> <li>o Budget introduced</li> </ul> </li> <li>- Bi-annual 2021-2023 report shows extensive activities.</li> <li>- Microsoft Teams experience of groups has been in use – an ongoing process to streamline use</li> <li>- NUAS Direktorsmeeting May 2023 held at KTH, Stockholm, Sweden – <i>How to govern our Nordic universities during the current geopolitical situation.</i> <ul style="list-style-type: none"> <li>o Ambitious program</li> <li>o Budget and invoices closed in November 2023</li> <li>o For future reference: look at engagement of NUAS directors and overall outcome of such meetings</li> </ul> </li> <li>- General secretary has met with various members of NUAS, both group leaders and directors. Important to maintain good communication and have increased visibility of the governance to the members.</li> </ul>
3.	<p>Presentation of NUAS group activities - seminars in the period 2023-2024</p> <ul style="list-style-type: none"> <li>- General overview of activities and member status.</li> <li>- Discussion about reviving the Research and Innovation group <ul style="list-style-type: none"> <li>o <b>Group leader of groups and board agree to look into the consistency of the group and its scope so that it can function again.</b></li> </ul> </li> <li>- Discussion about the demand for added specialty groups, for example PhD admission</li> <li>- Proposal from Group Leaders: Career Development Support – Design thinking <ul style="list-style-type: none"> <li>o Presented by Jesper Christian Morch group leader <ul style="list-style-type: none"> <li>▪ Program based on UiA CoLAB</li> <li>▪ A week long program held at Metochi, Lesbos/Greece – University of Agder placement. Held in August 2024, week 34</li> </ul> </li> </ul> </li> </ul>

	<ul style="list-style-type: none"> <li>▪ Budget is 300.000 NOK covering program, travel and accomodation</li> <li>○ Discussion about proposal and budget. Directors are satisfied with the content of the program and value in bringing group leaders together and working with their competences.</li> <li>○ The Board recommends that the program take place in Scandinavia and to revise the budget with that in mind.</li> </ul> <p><b>Decision: The proposal as presented is not accepted at this time.</b></p> <p><b>Ammdement to proposal: Group leaders asked to revise the proposal taking in the account points by board members that they support the program content but it would be held in Scandinavia. Recommendation is to rewrite the proposal with new budget and venue and submit again at the spring meeting 2024.</b></p> <p><b>Ammdement voted on and agreed to send back to group leaders for revision and submit again at next board meeting- spring 2024.</b></p>
	<p>- BREAK</p>
4.	<p>NUAS economy</p> <ul style="list-style-type: none"> <li>- Overview of 2023 (jan – aug) and preliminary budget plan for ‘24 – ‘25</li> <li>- Guðmundur R. Jónsson went over finances for the first 8 months of 2023 – set forth in Norwegian crowns.</li> <li>- A suggestion to clarify how to distribute the funds for West Nordic travel cost. What are the parameters? Who can apply?</li> <li>- Denmark will take over the presidency from January 2024 and a new General Secretary has been hired. Need to take that into account for the next budget in regards to salary.</li> </ul>
5.	<p>NUAS Program for Leaders in Administration 2023-2024</p> <ul style="list-style-type: none"> <li>- Status presented by Jónína Kárdal <ul style="list-style-type: none"> <li>○ Going in accordance with plan</li> <li>○ Look into how NUAS can support initiatives for PLA alumni work.</li> </ul> </li> <li>-</li> </ul>
6.	<p>Major calendar dates and location for future meetings ‘24 -’25</p> <ul style="list-style-type: none"> <li>- Board Meetings: January 25 / Strategic meeting <ul style="list-style-type: none"> <li>○ Spring meeting 2025 – Held in May; date to be announced later – held in Copenhagen</li> </ul> </li> <li>- Strategic meeting of all groups: January 25 – 26 2024. <ul style="list-style-type: none"> <li>○ Attendance by the board</li> </ul> </li> <li>- NUAS 50th Anniversary in 2026. Suggestion for a storseminar, place and time announced later.</li> </ul>

7.	News from Board members (Prepared material – distributed in meeting)
8.	<p>Presentation from EAB – Education Advisory Board. David Vuletich &amp; Andrew Bolton.</p> <p>EAB has collaborated with various Nordic HE institutions and would like to introduce the broader concept of how EAB helps universities with strategic clarity. This comes from EAB’s research on forces affecting HE globally, looking for context in individual countries. Providing universities with tools and frameworks in order to adapt their strategic planning and their overall strategies to how those forces change. Further information about EAB – <a href="http://www.eab.com">www.eab.com</a></p> <p>-</p>
9.	<p>Directors meeting comes to an end. This is the last meeting of the Icelandic NUAS Presidency. Guðmundur R. Jónsson &amp; Jónína Kárdal would like to give thanks for the co-operation and commitment during the Icelandic NUAS Presidency. Great to work with everyone NUAS Presidency will move forward to Denmark and is in good hands of the Danish Board and Directors.</p>